UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

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SCHEDULE 13D (Rule 13d-101)

INFORMATION TO BE INCLUDED IN STATEMENTS FILED PURSUANT TO § 240.13d-1(a) AND AMENDMENTS THERETO FILED PURSUANT TO § 240.13d-2(a)

 $(Amendment No. 1)^1$

Daktronics, Inc. (Name of Issuer)

Common Stock, no par value (Title of Class of Securities)

> 234264109 (CUSIP Number)

CONNOR HALEY ALTA FOX CAPITAL MANAGEMENT, LLC 640 Taylor Street, Ste. 2522 Fort Worth, Texas 76102 (817) 639-2369

SEBASTIAN ALSHEIMER, ESQ. WILSON SONSINI GOODRICH & ROSATI 1301 Avenue of the Americas New York, New York 10019 (212) 999-5800 (Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

December 10, 2024 (Date of Event Which Requires Filing of This Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D and is filing this schedule because of \$ 240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box. \Box .

¹ The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, *see* the *Notes*).

Note. Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See § 240.13d-7 for other parties to whom copies are to be sent.

(Continued on following pages)

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¹ Includes 3,968,033 Shares currently issuable upon the conversion of certain Convertible Notes (as defined in the Schedule 13D).

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¹ Includes 3,968,033 Shares currently issuable upon the conversion of certain Convertible Notes.

The following constitutes Amendment No. 1 to the Schedule 13D filed by the undersigned ("Amendment No. 1"). This Amendment No. 1 amends the Schedule 13D as specifically set forth herein.

Item 4. <u>Purpose of Transaction</u>.

Item 4 is hereby amended to add the following:

On December 10, 2024, the Reporting Persons released an investor presentation the (the "Investor Presentation") at the Bloomberg Activism Forum, highlighting measures the Reporting Persons believe are necessary to unlock shareholder value and renew accountability to the Issuer's shareholders. In conjunction with the Investor Presentation, the Reporting Persons also issued a press release (the "Press Release") announcing the publication of the Investor Presentation. The Investor Presentation and Press Release are attached hereto as Exhibits 99.1 and 99.2, respectively, and are incorporated herein by reference.

Item 7. <u>Material to be Filed as Exhibits</u>.

Item 7 is hereby amended to add the following exhibits:

- 99.1 Investor Presentation.
- 99.2 Press Release.

SIGNATURES

After reasonable inquiry and to the best of his knowledge and belief, each of the undersigned certifies that the information set forth in this statement is true, complete and correct.

Dated: December 11, 2024

ALTA FOX OPPORTUNITIES FUND, LP By: Alta Fox GenPar, LP, its general partner

ALTA FOX GENPAR, LP By: Alta Fox Equity, LLC, its general partner ALTA FOX EQUITY, LLC By: P. Connor Haley, its manager

ALTA FOX CAPITAL MANAGEMENT, LLC By: P. Connor Haley, its manager

By: /s/ P. Connor Haley

Name:P. Connor HaleyTitle:Authorized Signatory

/s/ P. Connor Haley

P. Connor Haley



Daktronics Inc. (Nasdaq: DAKT)

Fix Daktronics: The Alta Fox Path to \$40/Share

Better Governance, Incentives, and Outcomes for Shareholders

www.FixDaktronics.com

Date: 12/10/2024 Current Price: \$18.27/share FY 28 Target Price: \$40/Share

Note: The Target Price on this slide is based on AFC internal estimates and are speculative in nature. Such projections are based on assumptions that may not materialize or may vary significantly from actual results. Share prices and multiples are as of closing prices on 12/9/2024.

Disclaimer

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Past successes are not necessarily indicative of the future success of any plans or proposals included herein. There is no guarantee that any measures proposed herein will be successful or will result in gains for Daktronics or its shareholders. Any written or verbal statements included in this presentation that are not facts are forward-looking statements, including any statements that relate to expected future market conditions, results, operations, strategies, or other future conditions or developments and any statements regarding objectives, opportunities, positioning, or prospects. Forward-looking statements are necessarily based upon speculation, expectations, estimates, and assumptions that are inherently unreliable and subject to significant business, and competitive uncertainties and contingencies. Forward-looking statements are not a promise or guarantee about future events. Such statements, estimates, projections, opinions, and conclusions may prove to be substantially inaccurate and are inherently subject to significant risks and uncertainties beyond Alta Fox's control.

There is no assurance or guarantee with respect to the prices at which any securities of the company will trade, and such securities may not trade at prices that may be implied herein. The estimates, projections, pro forma information and potential impact of the analyses set forth herein are based on assumptions that the Firm believes to be reasonable as of the date of this presentation, but there can be no assurance or guarantee that actual results or performance of the company discussed herein will not differ, and such differences may be material. Key assumptions and criteria for target prices, estimates, and other projections are incorporated herein. Recipients should not base any investment decisions in reliance upon any statements contained herein, including any projections or estimates incorporated into this presentation. The Firm has a long investment position in the company discussed herein and, as such believes that It stands to benefit by actions undertaken by such company that are being advocated for herein. Alta Fox's investment in Daktronics will increase in value if the trading price of Daktronics's common stock increases and will decline in value if the trading price of Daktronic's common stock decreases. Alta Fox may change its views about or its investment positions in Daktronics at any tens, for any tenson or no reason. Alta Fox may buy, sell, or otherwise change the form or substance of its Daktronics investment. Alta Fox disclams any obligation to notify the market of any such changes except as required by applicable law. Alta Fox also undertakes no commitment to take or refrain from taking any action with respect to Daktronics or any other company.

Except where otherwise indicated herein, this presentation is as of the date indicated on the cover, is not complete and is subject to change.

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About Alta Fox Capital Management

Firm Overview	Differentiated Investment Approach	Activist Key Stats
L/S equity focus with a long-term time horizon	Deep fundamental research in SMID caps, which we see as an increasingly neglected area	Alta Fox has a strong reputation of success in shareholder activism
8-member team headquartered in Fort Worth, TX	of the market	Alta Fox led campaigns have resulted in over 10 managerial & Board member replacements [*]
\$500M+ in Assets under Management	out the best opportunities globally across multiple industries and asset classes	Founder has served on the Boards of public (MAMA, EML) and private companies, driving significant
Has openly shared investment ideas, research and analysis	Strong reputation of global shareholder activism including US, Europe, and Australia	operational improvements



*Although Alta Fox believes that changes identified herein are significantly attributable to its efforts, many factors outside of Alta Fox's control may also have contributed to such changes.

AFC History of Activist Involvement

Company Name / Ticker	Years AFC Active	Business Description	AFC Involvement	Outcome: Successful / Unsuccessful	Total Shareholder Return During AFC Campaign*	Board Member Turnover	Management Members Replaced
Collectors Universe: CLCT	2020-2021	business operating in oligopoly	Open letter & nominated slate of directors with mandate to improve capital allocation	Successful	240%	2	CEO
Enlabs: NLAB SS	2020-2021		 Supportive investor presentation Open letter with blocking stake demanding higher price following Entain's lowball take-out offer 	Successful	143%	N/A	N/A
Hasbro: HAS	2022	high-quality gaming business	Nominated slate of directors alongside investor presentation with a mandate to spin-off WOTC and improve capital allocation.	Unsuccessful	-8%	2	CFO
Daktronics: DAKT	2023-present	Scoreboard & virtual display manufacturer in the US with nearly 50% market share	 Open letter to Board in Jan 2023 calling for managerial and Board accountability In May 2023, Alta Fox made a \$25M convertible notes investment to bolster DAKT's balance sheet, signing a 16- month standstill 	TBD	498%	TBD	CFO
EML Payments: EML AU	2023-2024	set to benefit from rising rates, but plagued by poor capital	Alta Fox replaced half the Board with our own directors, replaced the "out of touch" CEO, and EML successfully exited unprofitable businesses	Successful	72%	3	CEO
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Summary: Why We Are Here Today

- Daktronics ("DAKT") is a high-quality business with market-leading share in a secular growth industry.
- DAKT has underperformed its potential and the S&P 500 by 195%¹ during Chairman Reece Kurtenbach's tenure, operating like a private family business with little accountability to shareholders.
- Alta Fox holds ~5x the number of shares held by the entire Daktronics Board combined, representing ~12% ownership.² We are advocating for long-overdue Board refreshment and governance enhancements.
- Alta Fox has tried to work constructively with DAKT's Board for over two years, but governance has worsened. The Board seems more focused on protecting the status quo than embracing shareholder ideas.
- With a more aligned Board and improved management team, we believe growth and efficiency at Daktronics will dramatically improve in the years to come.

ternal estimates and are speculative in nature. Such projections are based on assumptions that may not materialize or may vary significantly from actual

• We believe that shareholder-led improvements to operations and investor communication can help drive DAKT's share price to >\$40 by FY28, over 100% upside from current levels.

ALTA FOX CATITAL Source: Bloomberg 2. Bully converted basis

DAKT's Board Remains Unwilling to Constructively Engage

Alta Fox has tried, on numerous occasions, to engage privately with the Board of Directors to result in substantive change.

Event Number	Date	Alta Fox Engagement/Event	Aftermath
1	9/26/2022	Alta Fox visits Daktronics' Headquarters in South Dakota, urges operational improvements and financial discipline, tells Daktronics to call if there is ever a capital concern as we would like to invest additional capital into the business.	Unfortunately, nothing. DAKT did not follow up on any of AFC's suggestions, nor did they call for desperately needed equity capital.
2	12/5/2022	Daktronics files an 8K outlining their auditors have issued "doubt about their ability to operate as a going concern." 1	AFC calls Daktronics' main line only to discover that CEO & CFO are both working from home that day.
3	5/11/2023	Daktronics inserts \$25 million in direct financing convertible debt ² while stock is distressed at a 20-year low.	Alta Fox abides by a punitive ~16-month standstill and offers private, constructive thoughts over the subsequent 1.5 years.
4	6/5/2024	AFC sent a private letter to the Lead Independent Director on the Board. We outlined: a) governance concerns, b) the need for a new CFO, and c) the need for shareholder-appointed Board members.	Daktronics fails to respond to a specific, respectful, private letter from its largest shareholder.
5	9/5/2024	AFC sent a private letter to the entire Board of Directors outlining governance and managerial concerns.	A call was set up with Board members Reece Kurtenbach and Andrew Siegel. No substantive commitments were made.
6	11/11/2024	AFC requests questionnaire to prepare a potential special meeting of shareholders.	Daktronics reduces threshold of their poison pill just days later.
7	11/20/2024	Daktronics issues a press release announcing they have lowered the threshold of their poison pill from 20% to 15%, further entrenching the Board of Directors. ³	Stock falls 5%+ on the day. Alta Fox prepares for a proxy contest as we have exhausted all avenues for an amicable resolution.
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About Daktronics

Daktronics is a manufacturer of electronic scoreboards and large screen video displays for sporting, commercial and transportation applications. The company was founded in 1968 and has been public since 1994. The company is known for making the highest quality products due to exceptional engineering prowess. This has led to Daktronics being the market share leader in nearly all its end markets. The company is based in Brookings, South Dakota and at the time of Alta Fox's position initiation, had zero sell side analyst coverage and a ~\$200M market cap.



Key Financial Metrics112/9/24Stock Price\$18.27FDS0 (including convert)51.7MMarket Cap\$944.6MCash\$134.4MDebt (excluding convert)\$14.6MEnterprise Value\$824.8M



The Original Matside Scoreboard

FY26 Multiples²

FY26 Valuation Metrics	4/30/2026
PE (+) net cash/share	11.7x
EV/EBITDA	7.5x

Intuit Dome Halo Board

ALTA FOX

Source: DAKT Filings
 Source: Alta Fox estimates EV25 is an inv

2. Source: Alta Fox estimates, FY25 is an investment year with inflated costs, Alta Fox uses FY26 estimates to show valuation on normalized earnings power.

About Daktronics (Cont.)

Daktronics is the leading electronic scoreboard/video display manufacturer in the US with 46% market share.* Daktronics serves the secular growth sporting/live events, commercial and transportation end markets.



*Source: DAKT March 2024 Investor Presentation

Daktronics is a High-Quality Business

Daktronics' revenues are fueled by the expanding sports and live events market, advancements in LED technology, and a steady stream of replacement demand from a diverse base of thousands of customers.

Attractive industry dynamics	Barriers to entry in the virtual display market are high:
DAKT has dominant market share (46%) in a fast- growing market.*	Relationship oriented direct sales network in Sports/Live Events is difficult to replicate. DAKT's steady maintenance revenues between orders provide consistent lines of dialogue with customers.
Replacement/upgrade demand drives majority of revenues.	Service quality and brand trust are paramount. Daktronics' scale gives them the ability to service key nation-wide accounts using their own employees, something overseas competition cannot offer.
Growing complexity of solutions, along with increasing software integration, should lead to industry consolidation, favoring the largest and most reputable players such as Daktronics.	Mission-critical investment requires choosing a trusted brand.
No significant customer concentration.	Niche market with high fixed costs relative to the size of the market.

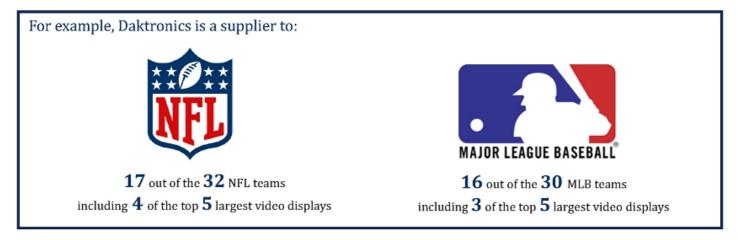
ALTA FOX

*Source: DAKT March 2024 Investor Presentation

(1) DAKT IS A HIGH-QUALITY AND SECULAR GROWTH BUSINESS, SEVERELY UNDERVALUED BY THE MARKET TODAY

Daktronics Makes Exceptional Products

For the largest, most advanced, and most spectacular video displays in the world, Daktronics is the industry standard.



Source: https://www.daktronics.com/en-us/markets/sports/major-league-sports-installation



DAKT's Intuit Dome is a Game-Changer for the Sports Industry

The Daktronics-supplied Intuit Dome Halo Board is the largest-ever double-sided arena halo display and a HARBINGER of where the industry is headed.

It is roughly an acre and features 233 million LEDs, ~5x AS MANY AS THE AVERAGE NBA ARENA CENTER-HUNG SCOREBOARD.*

We believe that in the **NEVER-ENDING ARMS RACE** of sports, teams & venues will continue to try and "**ONE-UP**" competitors to generate a superior fan experience.

The Intuit Dome halo display is where the industry is headed: **BIGGER, BRIGHTER, BETTER...** which results in more revenue for Daktronics.

This same mentality is playing out on a smaller scale at both the **COLLEGIATE AND HIGH-SCHOOL LEVELS**.

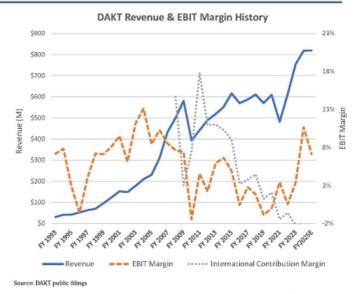


*Source: https://www.sportsbusinessjournal.com/Articles/2024/11/18/intuit-dome-balo-effect

Growth has been Secular, Not Cyclical

- DAKT has CAGR'ed revenues at 11% since its earliest reported metrics (1993).
- We believe the biggest issue historically has not been revenue volatility, but rather inconsistent EBIT margins. This is a result of poor execution and weak financial planning/pricing.
- Increased shareholder pressure following DAKT's going concern notice in 2022 has led to an improved emphasis on driving higher margins and a focus on generating significant FCF, though significantly more accountability is needed.

History shows that DAKT is a secular growth business. With shareholder-driven leadership improvements, we believe margins can similarly stabilize and grow.



Note that DAKT's International Contribution Margins have gone *negative* in recent years.

ALTA FOX

A Tale of Two Kurtenbachs: The Founder & The Son

Daktronics' performance as a public company is a tale of two leaders: the Founder and his Son.

- Under the Founder, Daktronics delivered strong growth, profitability, and exceptional shareholder returns. Under his Son, growth has stalled, governance has weakened, and returns have languished.
- We believe Daktronics' underlying business quality can support a return to its historic success. With
 governance reform, the company can reignite growth, restore profitability, and deliver superior
 shareholder value.

DAKT Inception to Date Total Shareholder Return vs Indices

It took 10 years for the current Chairman to eclipse DAKT's high-water mark set in 2014.



ALTA FOX

Source: Bloomberg & DAKT public filing

DAKT Generational KPIs	First Generation KPIs: 1993-2014	Second Generation KPIs: 2014-2024
Revenue CAGR	15%	4%
Avg. EBIT Margin	7%	3%

A Tale of Two Kurtenbachs: The Founder & The Son (Cont.)

Second generation leadership has demonstrated that it would rather run DAKT for the benefit of the Kurtenbach family, rather than for the benefit of all shareholders.

Key Areas of Misalignment	Evidence
Lack of equity ownership limits leaderships incentives to drive shareholder value.	 Board & Named Officers own only ~5% of DAKT. 95% of FY24 CEO comp paid in cash.
Leadership has actively avoided accountability to shareholders.	 No guidance or long-term targets. Sell side coverage has dwindled under CEO's tenure. Lowered poison pill threshold from 20% to 15%. Staggered Board.
Nepotism results in subpar leadership that continues to underperform.	3/5 named executive officers are directly related.No sales team commissions.

Source: DAKT public filings, Alta Fox research

(2) LACK OF ACCOUNTABILITY & CULTURE OF COMPLACENCY HAVE RESULTED IN DAKT SIGNIFICANTLY UNDERPERFORMING ITS POTENTIAL

An Important Note about Chairman & CEO Reece Kurtenbach

- Our research suggests that Mr. Kurtenbach is a strong engineer with significant industry knowledge.
- However, there has been a massive disconnect between DAKT's engineering prowess and results for shareholders.
- Mr. Kurtenbach should acknowledge his own limitations and embrace outside perspectives by:
 - Surrendering the Chairman title to an outside Director
 - Embracing good governance and a commitment to shareholders
 - Setting the internal standard to achieve industryleading growth and profitability.

CEO Example Strengths	CEO Example Weaknesses
Product development & engineering	Objectively evaluating employees and business unit performance
Industry expertise	Capital allocation
Passion for Daktronics	Investor communication
	Building and motivating a high functioning sales team

As Chairman, Reece Kurtenbach has an opportunity to do the right thing for shareholders by embracing shareholder feedback and Board representation to take Daktronics to the next level.

However, if he continues to waste shareholder capital for the sole purpose of maintaining worst-inclass governance practices, he should expect to be held accountable.

ALTAFOX

2) LACK OF ACCOUNTABILITY & CULTURE OF COMPLACENCY HAVE RESULTED IN DAKT SIGNIFICANTLY UNDERPERFORMING ITS POTENTIAL

An Assessment of Recent Additions to the Daktronics Board

- There have been two additions to the DAKT Board over the last two years. However, it required activism to force these
 changes into action. Andrew Siegel was a large investor and signed a cooperation agreement in June 2022¹ that led to his
 appointment and the later appointment of Howard Atkins to the Board.² Alta Fox always welcomes shareholder-driven
 input.
 - It is worth noting that Daktronics spent significant shareholder capital defending against this previous form of activism as well. In fact, Andrew Siegel had to go as far as hiring a proxy solicitor before Daktronics begrudgingly agreed to a settlement agreement.
- However, Siegel is no longer a large shareholder (he recently divested 87% of his equity stake),³ and the Board once again is bereft of any significant equity owners. *Following his divestment*, governance at DAKT has worsened with the Board lowering the poison pill threshold from 20% to 15% in recent weeks.
- Despite these changes to the Board, shareholder communication gaffes continue to plague the investor narrative:
 - For example, DAKT still does not provide any type of guidance (annual or medium-term), did not even provide a functional webcast link on their investor relations page for the last conference call, and leadership continues to mention ROIC targets below FY24 levels, etc.
- Alta Fox owns ~5x the number of shares of the entire Daktronics Board combined. Alta Fox input at the Board level would
 radically transform the attention given to shareholders.

Alta Fox's expertise, as the largest investor in DAKT, is needed to properly represent minority shareholder interests.

ALTA FOX CALITAT 2. DAKT July 27, 2022 Press Release DAKT December 7, 2022 Press Release 3. DAKT Form 4 Filing July 22, 2024 (2) LACK OF ACCOUNTABILITY & CULTURE OF COMPLACENCY HAVE RESULTED IN DAKT SIGNIFICANTLY UNDERPERFORMING ITS POTENTIAL

Complacency Has Infected the Board of Directors of Daktronics

<u>The Board has failed to set adequate targets for a management team that owns</u> <u>minimal stock.</u>*

- There are no medium-term or long-term targets management is incentivized to achieve.
- The Board has not changed management's non-equity-based bonus targets in over a decade. Management's EBIT margin targets are the same in 2024 that they were in 2012 (this accounts for ~100% of performance-based compensation).
- Management has not been explicitly incentivized to grow the business (revenue or EPS).
- There is similarly no explicit % of compensation tied to total shareholder return.

When reviewing the incentives of the team, it should come as no surprise why consistent revenue growth, margin expansion, and EPS growth have not been the norm under current leadership.



The various payout percentages based on operating margins are as follows: FY24 Proxy Non-Equity Incentive Target Percentage of Targeted Non-equity The various payout percentages based on operating margins are as follows: Operating Margin Incentive Compensation Less than 2.5% Operating Margin Percentage of Targeted Non-equity Incentive Compensati Less than 2.5 % 2.5% to 5.0% 0.0% to 25.0% 2.5 to 5.0 % 0.0 to 25.0 % 5.0% to 7.5% 25.1% to 60.0% 5.0 to 7.5 % 7.5% to 10.0% 60.1% to 100.0% 60.0 to 100.0 % 7.5 to 10.0 % 10.0 to 12.5 % 10.0% to 12.5% 100.1% to 120.0% *The CEO owns only 1.5% of the company (including options) ALTA FOX 18 Source: DAKT SEC filings

Employee Reviews Support Alta Fox's Alignment Concerns

Date	Notable DAKT Employee Commentary	Employee Background
11.7.24	"Daktronics is a great organization, with a great product, but they are stuck in their old ways and not open to change The Kurtenbach family fills much of the leadership, and they became stagnant over the years from not listening to ideas and being open to change . They are very rigid in their ways and the culture is to travel and "see the world" which is pretty glamorous but not much thought about being frugal ."	Former employee, more than 10 years
9.27.24	"Everyone at the C-Suite is related to the company's original founder; so nothing is ever going to change."	Former employee, tenure not disclosed
11.24.23	"Middle management is stuck in their ways, which is bleeding the company dry by hiring more employees to do unnecessary data entry. The answer is always to hire more people, opposed to automation Most upper management seems to be related – nepotism runs strong."	Current employee, more than 10 years
4.10.23	"For anyone trying to advance their sales career, save your time. There is an anti-sales culture. O upward mobility. No commissions or even any sort of concrete comp plan Nepotism runs very deep."	Former employee, more than 5 years
7.7.23	"No pay for performance. Received a minuscule bonus (1 out of 4 years) based on a very subjective review. Engineering rules the roost; sales is an afterthought."	Former employee, more than 3 years
1.27.23	"The company has many talented employees but upper management is pretty bad."	Current employee, more than 5 years

Press Releases Highlight Disconnect Between Board and Shareholders

Even the company's latest press releases, meant to inspire market confidence, instead highlight just how disconnected the Board is from shareholder priorities. A recent example of the disconnect between the Board vs investor priorities is illustrated in Daktronics' press release announcement of their Business Transformation Office ("BTO")¹ on October 21st, 2024:

Announcement Topic	Daktronics BTO Office Message/Target	The Problem		
Returns on Invested Capital Metric	Mid-to-High Teens % ROIC Target	These return "targets" are far too low and below FY24 results. ² Is this newly formed Transformation Office really saying the goal of this committee is to lower returns on invested capital, or do they not understand their own metrics?		
CFO, Sheila Anderson	She will be moving away from the CFO role and into a newly created role of "Chief Data and Analytics Officer." The Board has started a search for her CFO replacement.	A: It is unacceptable that the Board took nearly <u>two years</u> to start a search for a CFO replacement when, in 2022, 1) poor financial planning led to a going concern notice and 2) the company was found to have material weaknesses. B: Ms. Anderson is deeply unqualified for her new "Chief Data and Analytics" role. If that is a priority, DAKT should run a real search process and hire the most qualified candidate.		
CEO, Reece Kurtenbach	He will serve on the BTO	Part of the BTO's role should be to deeply scrutinize the CEO's performance, which is long overdue. Realistically, that will not happen if the CEO is on the BTO.		
"Increase Margins"	The BTO makes a vague reference to increasing operating margins	DAKT has a history of throwing out vague language instead of specific guidance. In doing this, the Board and management can avoid accountability for failing to miss targets. What level do you expect to increase EBIT margins to? By what year? This is table stakes for a public company.		
Refusing to Engage with Shareholders/Wasting Shareholder Money	DAKT has hired multiple expensive advisors using shareholder capital to intimidate its largest investor and prevent accountability from entering the Board room	It is unacceptable to issue a conversion notice via press release instead of a simple call or email. This disregard for constructive communication disrespects all shareholders—especially your largest, who has avoided airing governance concerns publicly for years. Daktronics' refusal to implement basic governance improvements is now forcing all shareholders into an unnecessary fight, when the focus should be on creating shareholder value.		
ALTA FOX 1. https://investor.daktronics.com/news-releases/news-release-details/daktronics-inc-announces-next-steps-ongoing-business				

(3) THE CASE FOR ADDING SHAREHOLDER REPRESENTATION TO DAKT'S BOARD

Market Reactions Validate Alta Fox's Case

The market has spoken: it does not have faith in the BTO, it has low tolerance for further governance setbacks, and it welcomes shareholder-driven change.

Announcement Topic	DAKT Share Price Day Movement	S&P 500 Average Price Day Movement	DAKT Relative Performance	Alta Fox's Interpretation of Market Reaction
10.21.24 Business Transformation Office	0.1%	-0.2%	~0%	 Investors are not assigning any credibility to the Board's transformation plan. The skepticism is unsurprising as the CEO is on the transformation committee.
11.20.24 Reducing Poison Pill Threshold from 20% to 15%	(5.4)%	0.0%	~(5)%	 DAKT's corporate governance discount grew in real time, and investors are increasingly asking the question of if they can continue to invest alongside this Board of Directors and management team.
12.2.24 Alta Fox Files 13D Showing 11.7% Ownership in DAKT	2.1%	0.1%	~2%	 The market has welcomed Alta Fox's willingness to engage on behalf of all shareholders.

Shareholder activism is required to drive significant improvement to governance and strategic direction that will help eliminate DAKT's valuation discount, benefiting all shareholders.

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Source: Daktronics SEC filings, Bloomberg

Shareholder Representation Needed to Ensure Accountability

Given the Board's historical inability to properly assess the CFO's performance, we have serious concerns about this same Board's ability to run an effective CFO search process.

Poor Forecasting and Planning

Poor forecasting and planning caused the company's cash balance to dwindle to less than \$7 million in 2022 with limited access to further liquidity.

As a result, on October 31, 2022, DAKT's auditor issued reasonable doubt about Daktronics' ability to operate as a going concern, which led shares to a 20-year low.

Material Financial Weaknesses

In December 2022, Daktronics announced the discovery of material weaknesses in its internal controls over financial reporting, which caused the Company to delay its earnings release and the filing of its 10-Q. The stock fell over 50% in the days following the disclosure.

Inept Investor Messaging

The company has consistently made vague and confusing statement around financial KPIs, including margins, limiting management accountability. For example, the CFO recently guided margins using terminology such as "the mid to upper end of the 5-10% range."*

Shareholder activism is required to ensure Daktronics hires a proper CFO with the right skillset and incentives to drive operational efficiencies and a clear investor narrative.

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*DAKT Q3 2024 Earnings Call Transcript

Board Changes Are Needed to Help DAKT Reach Its Potential

End Governance Practices that Undermine Shareholder Value	Reversing the entrenched, worst-in-class governance policies that have contributed to years of underperformance for Daktronics' equity holders.
Restore Accountability and Shareholder Representation	Introducing shareholder-nominated and highly qualified Board members who are committed to prioritizing shareholder interests—not rubber stamping the agenda of Reece Kurtenbach and his allies.
Drive a Culture of Excellence Across the Organization	Establishing a high-performance culture starting at the Board level, fostering a more dynamic and effective sales team, and culminating in a clear and compelling investor narrative.

Alta Fox's Top Priorities

Alta Fox has made every effort to engage constructively and privately, but Daktronics has forced this dispute into the public domain. We believe their costly advisors—motivated to prolong the fight—are steering them toward an unwinnable path. While unfortunate for DAKT shareholders, this should ultimately drive the long-overdue change and accountability the Board of Directors urgently needs.

IMPROVED CORPORATE GOVERNANCE

- · Elect multiple shareholder-appointed Directors to replace legacy Directors
- Declassify the Board of Directors
- Remove the Poison Pill
- · Separate the CEO/Chairman title and give the Chairman title to an outside, shareholder-appointed Director with a fresh and unbiased perspective

IMPROVED CAPITAL ALLOCATION

- Develop and communicate a coherent capital allocation plan aimed towards maximizing shareholder value
- · Grow the percentage of recurring revenue in the business and clearly break it out for investors (software fees and maintenance contracts)
- Opportunistic, tuck-in M&A that is accretive for shareholders

IMPROVED SHAREHOLDER ENGAGEMENT AND ACCOUNTABILITY

- · Formal annual earnings guidance and a 3-year plan communicated to shareholders
- More focus on investor engagement and outreach (conference attendance, sell side coverage, better disclosure, etc.)
- · Long-term revenue, earnings, and free cash flow goals clearly communicated to the market with specific timelines
- Ensure that the new CFO hired is shareholder approved and properly incentivized

(4) THE ALTA FOX PATH TO \$40+/SHARE

DAKT Trades at a Substantial Governance Discount vs Comps

DAKT 2024 Sell Side Coverage
2.0
Sidoti & Co
Singular Research

٠ Dominant sports & live events adjacent companies tend to trade at premium multiples.

· DAKT is exposed to the same underlying themes that drive results for its sports & live events adjacent comps. However, DAKT trades at a greater than 30%+ discount to the peer set.

· We believe that the market ascribes a heavy corporate governance discount to DAKT due to its lack of accountability to shareholders.

- o Core Example: DAKT's sell side coverage has dwindled from 4 analysts to 2 analysts over the CEO's tenure.
- Alta Fox values DAKT at a 11x EBITDA multiple (~20x PE), the low end of where comps suggest DAKT should trade and in-line with its own history.

	& Live Events ent DAKT Comps	EV/FY26 EBITDA	FY26 PE	FY25-27 Rev CAGR	Market Cap (USD M)
5 &	LYTS US	9.5x	15.4x	6.1%	\$604
Lighting & Signage	CCO US	9.9x	N/A	2.8%	\$758
	LAMR US	14.4x	21.4x	3.6%	\$13,437
ents	LYVUS	12.8x	41.1x	9.1%	\$31,184
Live Events	SPHR US	16.3x	N/A	7.0%	\$1,355
1	MSGE US	10.8x	17.7x	3.3%	\$1,800
	Average	12.3x	23.9x	5.3%	\$8,190
	Median	11.8x	19.5x	4.9%	\$1,578
	DAKT US	7.5x	14.4x	6.0%	\$848
	DAKT Discount to Avg	-39%	-40%	0.7%	
	DAKT Discount to Median	-37%	-26%	1.1%	

Source: Bloomberg, AFC DAKT estimates Note that Alta Fox uses FY26 for comparison purposes to show DAKT on normalized profitability vs comps

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Shareholders Have a Clear Opportunity to Choose Progress

The Daktronics Status Quo

- Worst-in-class governance practices: staggered Board, severely punitive (and recently made worse) "poison pill," and combined CEO/Chairman role.
- Negligent nepotism: 3 out of the 5 named "executive officers" are related family members.
- Complacent sales culture: Daktronics has zero commissions for its sales staff because, "that's the way they have always done it."
- · Irresponsible financial stewardship
- Unprofessional and confusing investor communications.
- Zero legitimate sell-side research coverage.

1. Source: DAKT SEC filings

- · Lack of accountability for management or the Board:
 - CFO was never fired and just transferred to a new role even 2+ years after the going concern.
 - CEO, Reece Kurtenbach, continues to operate unchecked from a Board that does not care and owns little stock.¹

DAKT Continues to Trade at a Material "Governance Discount" to Comps

The Alta Fox Path Forward

- A Shareholder-Friendly Board with highly qualified, independent nominees and a history of driving excellent business performance.
- Best-in-Class Governance Practices: remove the staggered board, split the CEO/Chairman role, remove the poison pill, and establish compensation aligned with share price outperformance.
- Establish a merit-based culture: employees succeed or fail at Daktronics based on the merits of their ideas and accomplishments, not on their last name.
- Recruit a highly qualified CFO, well incentivized to drive shareholder value.
- Institute accountability for management initiating shortterm and long-term guidance and a clear capital allocation strategy.
- Greater engagement with the investment community, attendance at sought-after investor conferences, and a clear investor narrative aided by proper sell-side coverage.

DAKT Trades in-line or better than Comps with Accelerating Fundamentals

(4) THE ALTA FOX PATH TO \$40+/SHARE

Margins have Significant Room to Expand Higher

- Since 2012, DAKT's Board has consistently set a 12.5% EBIT margin upper target for management. We question why this outdated margin target has not already been moved higher as both revenues and margins have increased significantly in the last 12 years.
- International margins have collapsed under the CEO's tenure due to execution issues. We believe independent and shareholder-focused nominees could provide a fresh perspective on what has been a losing international strategy.
- With an improved Board and management team laser focused on efficiency, we see no structural reason why EBIT margins cannot expand into the mid-teens over time.
- Our research into private competitors suggests that smaller industry peers are already achieving these elevated levels of profitability.

We expect that the market's perception and valuation of Daktronics would significantly improve if Daktronics demonstrated a credible plan to sustainably achieve mid-teens EBIT margins.

ALTA FOX Source: DAKT SEC F

DAKT EBIT Margin Targets from FY12 to FY24

The various payout percentages based on operating margins are as follows:

Operating Margin	Percentage of Targeted Non-equity Incentive Compensation
Less than 2.5%	_
2.5% to 5.0%	0.0% to 25.0%
5.0% to 7.5%	25.1% to 60.0%
7.5% to 10.0%	60.1% to 100.0%
10.0% to 12.5%	100.1% to 120.0%



The Alta Fox Path to \$40+/Share

Following shareholder-driven Board turnover and execution improvements we believe the following results are achievable:

- DAKT grows orders ~10% a year (below the industry growing mid-teens according to management) and revenue follows on a lag.^{1,2} Our revenue growth assumptions are comfortably below DAKT's historical revenue CAGR.
- DAKT sees operating expenses moderate and improves efficiency following its digital investment year in FY25, resulting in significant leverage in FY26.
- Beyond FY26, DAKT demonstrates operating leverage as the business scales its overhead and improves execution. Our confidence is underpinned by studying smaller industry peers that have higher margins despite being a fraction of DAKT's size.
- We value the business at 20x PE (11x EBITDA), a modest discount to sports/live events derivatives with similar growth characteristics. This valuation is also comparable to DAKT's historical multiple.

	Apr-22	Apr-23	Apr-24	Apr-25	Apr-26	Apr-27	Apr-28
DAKT AFC Valuation	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
Revenue	611	754	818	840	874	943	1,038
y/y %		23%	8%	3%	4%	8%	10%
Gross Profit	117	151	222	220	239	265	299
Gross Profit Margin	19.1%	20.1%	27.2%	26.1%	27.3%	28.1%	28.8%
EBIT	4	21	87	65	90	109	134
y/y %		429%	307%	-26%	39%	22%	22%
EBIT Margin	0.7%	2.8%	10.6%	7.7%	10.3%	11.6%	12.9%
Adj EPS*	\$0.01	\$0.15	\$1.10	\$0.91	\$1.27	\$1.54	\$1.88
y/y %		1044%	636%	-17%	39%	22%	22%
PE Multiple				20.0x	20.0x	20.0x	20.0x
Target Price				\$18.18	\$25.32	\$30.77	\$37.56
(+) net cash / share				\$2.38	\$3.50	\$4.74	\$6.23
Target Price (+) net cash				\$20.57	\$28.82	\$35.51	\$43.79
Current Price				\$18.27	\$18.27	\$18.27	\$18.27
Upside				13%	58%	94%	140%

Note that this analysis does not assume any benefits from accretive capital allocation decisions that a shareholder-reformed Board could undertake.

ALTA FOX Savames book to bell normalizes at 1.0 "Adjusted EPS adds back expenses from the change in fair value of convert and assumes a fully diluted share count of 5.1.9M for projection periods Note: The Target Price on this slide is based on AFC internal estimates and are speculative in nature. Such projections are based on assumptions that may not materialize or may vary sign

Status Quo Performance Still Delivers Upside

We believe shareholders can still earn a solid return in DAKT under the "status quo" scenario, even without significant governance and operational improvements. However, these returns are far below what is possible with shareholder-reformed leadership.

Key "status quo" assumptions:

- Bookings grow MSD and revenue approximates bookings growth after normalizing.
- · Operating margins expand slightly and return to FY24 levels.
- · DAKT sustains its current NTM PE multiple of 18x.
- This scenario also conservatively assumes that cash continues to build on DAKT's balance sheet.

Low hanging fruit that is NOT assumed in the "status quo" case:

- Commission-driven salesforce that accelerates bookings growth closer to market growth.¹
- Cost discipline focus from new leadership reviewing money-losing segments like international, investing in automation, and prioritizing low-cost manufacturing practices.
- · Removal of governance discount following improved investor engagement.

	Apr-28	
DAKT Status Quo Valuation	FY2028	CAGR vs FY24
Revenue	944	3.6%
EBIT	102	4.0%
EBIT Margin	10.5%	
Adj EPS*	\$1.42	6.6%
PE Multiple	18.0x	
Target Price	\$25.56	
(+) net cash / share	\$5.56	
Target Price (+) net cash	\$31.12	
Current Price	\$18.3	
Upside	70%	
Projected IRR	20%	
Current Price	(\$18.3)	
Target Price	\$31.12	
Today	12/9/2024	
Date FV Realized	10/31/2027	

ALTA FOX Note: The Target Price and IRR on this slide is based on AFC internal estimates and are speculative in nature. All figures are projections of stock price and not of Alta Fox's (or any other investor's) investment performance. Such projections are based on assumptions that may not materialize or may vary significantly from actual results.

(4) THE ALTA FOX PATH TO \$40+/SHARE

Conclusion

- Daktronics is a high-quality business with market-leading share in a secular growth industry.
- DAKT has underperformed its potential over the last decade, operating like a private family business with little accountability to shareholders.
- As Daktronics' largest shareholder (~12% ownership),* Alta Fox is pushing for long-overdue Board refreshment and governance enhancements.
- With a more aligned Board and improved management team, we believe growth and efficiency at Daktronics will dramatically improve in the years to come.
- We believe that shareholder-led improvements to operations and investor communication can help drive DAKT's share price to >\$40 by FY28, over 100% upside from current levels.

	Fully converted basis	
	Note: The Target Price on this slide is based on AFC internal estimates and are speculative in nature.	30
	Such projections are based on assumptions that may not materialize or may vary significantly from actual results.	

For more information visit:

www.FixDaktronics.com

Alta Fox Releases Presentation on Daktronics Delivered at Bloomberg Activism Forum 2024

Exposes How Poor Governance and a Private Family Business Mentality Have Driven Massive Underperformance for Shareholders

Outlines a Clear Path to ~\$40 Per Share and ~100% Upside Through Governance Reforms, Board Refreshment and Operational Excellence

Plans to Nominate Highly Qualified, Independent Director Candidates for Election to the Company's Board

Visit www.FixDaktronics.com to View the Presentation

DALLAS--(BUSINESS WIRE)--Alta Fox Capital Management, LLC (together with its affiliates, "Alta Fox" or "we"), the largest shareholder of Daktronics, Inc. (NASDAQ: DAKT) ("Daktronics" or the "Company") based on its beneficial ownership interest on a fully converted basis of 11.7% of the outstanding shares, today released a presentation that details a clear path to unlocking the full potential of the Company. The presentation, a similar version of which was delivered by Alta Fox Founder and Managing Partner Connor Haley at the Bloomberg Activism Forum 2024, can be accessed at www.FixDaktronics.com.

The 'Governance Discount' at Daktronics

In the presentation, Alta Fox highlights its belief that Daktronics is a high-quality, secular growth business that remains severely undervalued today due to ineffective corporate governance. Despite the Company's position as an undisputed market leader with revenues fueled by the expanding sports and live events market, Daktronics' second-generation leadership under Chief Executive Officer and Chairman Reece Kurtenbach has driven a culture of complacency and nepotism that has resulted in significant long-term underperformance.

During Mr. Kurtenbach's tenure as Chairman of the Board of Directors (the "Board"), shareholders have endured irresponsible financial stewardship, a significant trading discount to the Company's peer set and 195% underperformance versus the S&P 500.¹ The Board has failed to hold Mr. Kurtenbach and his family members accountable for their disappointing long-term performance and has enabled the Company's broken culture to go unfixed.

Alta Fox, which currently holds ~5x the number of shares held by the entire Daktronics Board combined, believes shareholders cannot trust the current Board to act in their best interests, as evidenced by the Board's embrace of worst-in-class governance practices such as staggered director classes, a combined Chairman and Chief Executive Officer role, and a poison pill. The Board has allowed key management roles

¹ Source: Bloomberg. Comparison is inclusive of all dividends. Underperformance versus other indices, such as Russell 2000 (IWM), is also significant.

to be filled by relatives, with three of the Company's five named executive officers coming from the Kurtenbach family.²

A History of Constructive Collaboration Met with Resistance

Alta Fox has consistently sought to collaborate with Daktronics to help the Company reach its full potential, only to be met with resistance at every turn. Long before Daktronics publicly disclosed its going-concern warning in December 2022, Alta Fox traveled to South Dakota to meet with management and proactively offer financing and guidance to address the Company's financial challenges. Unfortunately, management chose not to engage, forcing the Company into a crisis that ultimately resulted in a going-concern notice from its auditors and the need for rescue financing. While Alta Fox stepped in to provide that critical financing, this situation could have been entirely avoided had Daktronics' leadership worked with us proactively – not reactively.

Despite Alta Fox's efforts to be constructive, Daktronics has continued to ignore our recommendations, including advice to engage a top-tier third-party investor relations firm to improve its narrative to the market – a story that remains confused and underwhelming. Examples of communication missteps abound:

- Instead of providing specific guidance, Daktronics has a history of using vague language around a generic plan to "increase profit margins," positioning the Board and management to avoid accountability for failing to hit targets.
- Management cites margin and return on invested capital targets during earnings calls that fall below the Company's current performance levels, indicating that leadership lacks an understanding of its own metrics.
- In the Q2 FY25 earnings release, Daktronics failed to include a working link to the earnings call, leaving some investors scrambling for access. During the call itself, management referenced page numbers in its prepared remarks, despite the investor deck lacking any slide numbers.

These recurring issues reflect a deeper problem: a Board with minimal equity ownership and little accountability, perpetuating a culture of complacency and neglect. While such a culture might be tolerable in a privately held family business, Daktronics is a public company with fiduciary responsibilities to its shareholders that demand higher standards. In our view, these are responsibilities that the Kurtenbach family and its preferred Board are failing to uphold. Alta Fox has consistently identified these inefficiencies and proposed solutions to address them. Despite these constructive efforts, Daktronics' leadership continues to resist meaningful change, prioritizing entrenchment over shareholders' long-term best interests.

Alta Fox's Recommended Path to ~\$40 Per Share

Shareholders deserve better – and Alta Fox is committed to delivering positive change, even if it means nominating director candidates for election to the Board in 2025 and thereafter. By modernizing its governance and embracing public company governance norms, the Company can reignite consistent growth and sustained profitability and ultimately produce superior shareholder value. Alta Fox has

² Chief Executive Officer and Chairman Reece Kurtenbach is the son of Daktronics' founder, while his brother is Vice President of Manufacturing, and his sister serves as the effective Head of Human Resources and Corporate Secretary.

outlined a highly credible path for Daktronics to achieve ~\$1.88 in FY28 EPS, potentially resulting in a ~\$40 per share price target. Alta Fox's proposed path includes:

- Collaborating with Shareholders on a Meaningful Board Refresh Daktronics would benefit from working with shareholders to add new, highly qualified directors to the Board to address deep-rooted issues related to its governance, investor communication and engagement, and value creation efforts. Individuals added to the Board in recent years have failed to fix these issues. Alta Fox plans to nominate highly qualified, independent director candidates for election at the 2025 annual shareholder meeting, unless Daktronics embraces our recent recommendations.
- 2. Instituting Modern Governance Practices The Company's Board should immediately de-stagger, split the roles of Chairman and Chief Executive Officer, remove the poison pill and align management's compensation with share price outperformance.
- 3. Recruiting a Highly Qualified Chief Financial Officer In light of the Company's prior material weaknesses and going concern notice, the Board should prioritize the hiring of a Chief Financial Officer who possesses public company experience and a track record of success.
- 4. Restoring Accountability for Management and Setting a Merit-Based Culture The Board should establish a clear capital allocation framework that is aimed toward maximizing shareholder value and ensure management initiates short- and long-term guidance. By taking these steps, the Board can hold management accountable based on its ability to allocate capital and hit targets. This will also position Daktronics to be operated like a publicly traded company, rather than a private family business brimming with complacency, nepotism and a lack of sustained focus on creating shareholder value.
- 5. **Improving Investor Engagement** Daktronics should consistently participate in well-attended investor conferences and create a clear investor narrative aided by sufficient sell-side coverage. Of course, this will require hiring a Chief Financial Officer with credibility and public market experience.

About Alta Fox

Founded in 2018 by Connor Haley, Alta Fox is a Texas-based alternative asset management firm that employs a long-term focused investment strategy to pursue exceptional risk-adjusted returns for a diverse group of institutions and qualified individual clients. Alta Fox focuses on identifying often overlooked and under-the-radar opportunities across asset classes, market capitalization ranges and sectors. Learn more by visiting www.AltaFoxCapital.com.

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

The information herein contains "forward-looking statements." Specific forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts and include, without limitation, words such as "may," "will," "expects," "intends," "believes," "anticipates," "plans," "estimates," "projects," "potential," "targets," "forecasts," "seeks," "could," "should" or the negative of such terms or other variations on such terms or comparable terminology. Similarly, statements that describe our objectives, plans or goals are forward-looking. Forward-looking statements relate to future events or future performance and involve known and unknown risks, uncertainties, and other factors that may cause

actual results, levels of activity, performance or achievements or those of the industry to be materially different from those expressed or implied by any forward-looking statements. Daktronics, Inc., a South Dakota corporation, has also identified additional risks relating to its business in its public filings with the Securities and Exchange Commission (the "SEC"). Alta Fox Capital Management, LLC (together with its affiliates, "Alta Fox"), has based these forward-looking statements on current expectations, assumptions, estimates, beliefs, and projections. While Alta Fox believes these expectations, assumptions, estimates, many of which involve factors or circumstances that are beyond Alta Fox's control. There can be no assurance that any idea or assumption herein is, or will be proven, correct. If one or more of the risks or uncertainties materialize, or if the underlying assumptions of Alta Fox described herein prove to be incorrect, the actual results may vary materially from outcomes indicated by these statements. Accordingly, forward-looking statements should not be regarded as a representation by Alta Fox that the future plans, estimates or expectations contemplated will ever be achieved. You should not rely upon forward-looking statements as a prediction of actual results and actual results may vary materially from what is expressed in or indicated by the forward-looking statements. Except to the extent required by applicable law, Alta Fox will not undertake and specifically declines any obligation to disclose the results of any revisions that may be made to any projected results or forward-looking statements herein to reflect events or circumstances after the date of such projected results or statements or to reflect the occurrence of anticipated or unanticipated events.

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