

DAKTRONICS INC. SECOND QUARTER FISCAL 2016 INVESTOR PRESENTATION NASDAQ: DAKT



SAFE HARBOR STATEMENT

In addition to statements of fact, this presentation contains forwardlooking within the meaning of the Private Securities Litigation Reform Act of 1995 and is intended to enjoy the protection of that Act.

These forward looking statements reflect the company's expectations or beliefs concerning future events. The company cautions that these and similar statements involve risk and uncertainties which could cause actual results to differ materially from its expectations, including, but not limited to, including changes in economic and market conditions, management of growth, timing and magnitude of future contracts, and other risks noted in the company's SEC filings including its Annual Report on Form 10-K for its 2015 fiscal year.

Forward-looking statements are made in the context of information available as of the date stated. The company undertakes no obligation to update or revise such statements to reflect new circumstances or unanticipated events as they occur.



DAKTRONICS VISION



Our Vision

To be the world leader at informing and entertaining audiences through dynamic audio-visual communications systems.



DAKTRONICS MISSION

Deliver industry leading value to our **Customers**, by engaging



- our **employees** through challenging and rewarding opportunities
- developing strategic partnerships with our SUPPliers,
- leveraging our strengths in:

product innovation, manufacturing, and service;

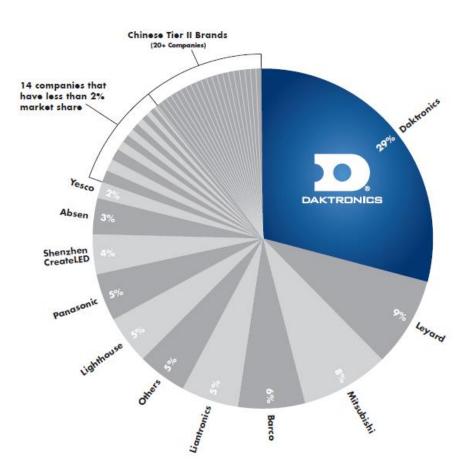
- while contributing to the betterment of our **Communities**, and
- generating an attractive return for our **investors**.



DAKTRONICS AS A WORLD LEADER

45+ Year Track Record

- Customer Solutions
- Engineering & Creative talent
- Global and local focus of customer support
- ✓ Lean Manufacturing
- ✓ Financially strong



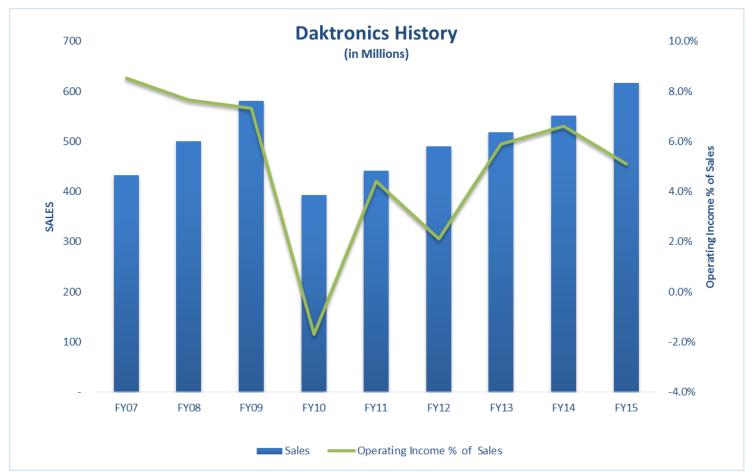




FINANCIAL SUMMARY



Sales and Operating Income FY06-FY15





FY2016 SECOND QUARTER RESULTS

| | | Three Mor | Three Months Ended | | |
|------------------------------|-------------|-----------|--------------------|---------|---------|
| | October 31, | | November 1, | | Percent |
| | | 2015 | | 2014 | Change |
| Orders | \$ | 135,595 | \$ | 149,102 | -9.1% |
| Net sales | | 157,668 | | 173,115 | -8.9% |
| Gross profit | | 35,513 | | 40,876 | |
| Gross margin | | 22.5% | | 23.6% | |
| Operating income | | 5,597 | | 12,242 | -54.3% |
| Operating margin | | 3.5% | | 7.1% | |
| Net income | \$ | 3,168 | \$ | 7,737 | -59.1% |
| % of sales | | 2.0% | | 4.5% | |
| Earnings per share (diluted) | \$ | 0.07 | \$ | 0.18 | -61.1% |

*(\$ in thousands, except per share data)



FY2016 YTD RESULTS – Q2

| | | Six Months Ended | | | |
|------------------------------|-------------|------------------|-------------|---------|---------|
| | October 31, | | November 1, | | Percent |
| | | 2015 | | 2014 | Change |
| Orders | \$ | 300,667 | \$ | 309,781 | -2.9% |
| Net sales | | 307,889 | | 339,733 | -9.4% |
| Gross profit | | 71,014 | | 84,280 | |
| Gross margin | | 23.1% | | 23.6% | |
| Operating income | | 11,696 | | 25,859 | -54.8% |
| Operating margin | | 3.8% | | 7.6% | |
| Net income | \$ | 6,944 | \$ | 16,482 | -57.9% |
| % of sales | | 2.3% | | 4.9% | |
| Earnings per share (diluted) | \$ | 0.16 | \$ | 0.38 | -57.9% |

*(\$ in thousands, except per share data)



Free-Cash Flow & Capital Assets Investments*

| | FY2011 | | FY2012 | | FY2013 | | FY2014 | FY2015 |
|--------------------------|--------|---------|--------|----------|--------|---------|-----------|----------|
| Net cash from | | | | | | | | |
| operations | \$ | 41,346 | \$ | 20,088 | \$ | 50,706 | \$ 36,199 | \$53,301 |
| Net capital expenditures | | (9,148) | | (16,293) | | (9,476) | (13,281) | (17,800) |
| Free cash flow* | \$ | 32,198 | \$ | 3,795 | \$ | 41,230 | \$ 22,918 | \$35,501 |

FY2016 Capital Expenditure Estimate: Less than \$25 million projected capital expenditures for manufacturing and quality equipment and IT infrastructure.

*A non-GAAP measure, please refer to our SEC filling for further definition.

*(\$ in thousands, except per share data)



Cash Returned to Shareholders

| Fiscal Year | Regular Dividend/ Share | Annualized Dividend Yield | Special Dividend/ Share | Total Dividend Payout (000's) |
|----------------------------|-------------------------------|---------------------------------|-------------------------------|--|
| 2008 | 0.07 | 0.3% | - | 2,770 |
| 2009 | 0.09 | 1.1% | - | 3,635 |
| 2010 | 0.095 | 1.2% | - | 3,874 |
| 2011 | 0.10 | 2.5% | 0.50 | 24,795 |
| 2012 ⁽¹⁾ | 0.22 | 1.9% | 0.40 | 25,950 |
| 2013 | 0.23 | 3.6% | 0.50 | 30,859 |
| 2014 ⁽²⁾ | 0.39 | 3.0% | - | 16,690 |
| 2015 | 0.40 | 3.7% | - | 17,378 |
| 2016YTD ⁽³⁾ | 0.20 | 4.7% | - | 8,760 |

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(1) - changed to semi-annual dividend

(2) - changed to quarterly dividend

(3) – fiscal year to date through October 31, 2015

More about Daktronics

- ✓ 52/53 Week Fiscal Years ending in April – FY15 53 weeks (Q1 extra week), FY16 52 weeks
- Seasonality to results (Sports/Construction season)
- ✓ Large video systems projects may include general contracting with lower margin %, but add margin \$
- Customer delivery schedules & sports season impact quarterly results

DILUTED EARNINGS PER SHARE (after adjustment for splits)

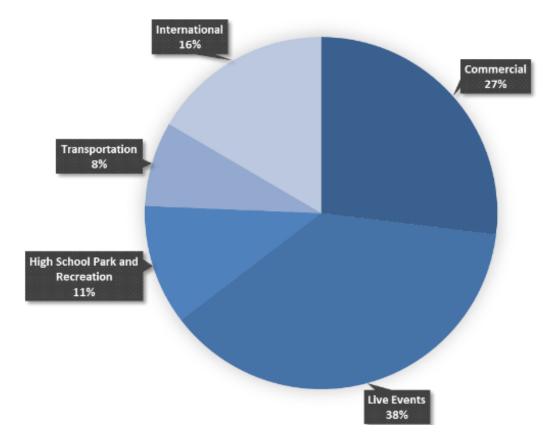
| Fiscal Year | Q1 | Q2 | Q3 | Q4 |
|-------------|--------|--------|--------|--------|
| 2016 | + 0.09 | + 0.07 | | |
| 2015 | + 0.20 | + 0.18 | + 0.01 | + 0.09 |
| 2014 | + 0.13 | + 0.27 | + 0.07 | + 0.04 |
| 2013 | + 0.16 | + 0.27 | + 0.06 | + 0.04 |
| 2012 | + 0.08 | + 0.09 | + 0.04 | - 0.01 |
| 2011 | + 0.06 | + 0.17 | + 0.04 | + 0.07 |
| 2010 | + 0.03 | + 0.12 | - 0.20 | - 0.12 |
| 2009 | + 0.24 | + 0.30 | + 0.10 | + 0.01 |
| 2008 | + 0.17 | + 0.19 | + 0.13 | + 0.14 |
| 2007 | + 0.12 | + 0.23 | + 0.17 | + 0.09 |
| 2006 | + 0.12 | + 0.12 | + 0.10 | + 0.18 |
| 2005 | + 0.13 | + 0.12 | + 0.06 | + 0.08 |
| 2004 | + 0.11 | + 0.16 | + 0.06 | + 0.10 |
| 2003 | + 0.08 | + 0.11 | + 0.05 | + 0.08 |
| 2002 | + 0.04 | + 0.06 | - 0.01 | + 0.04 |



ORGANIZED BY BUSINESS UNITS

Business units provide customer focus

Key strategy is to leverage resources across the company





LIVE EVENTS BUSINESS UNIT



Texas A&M, College Station, TX



LIVE EVENTS

- » Video displays solutions for Large sports venues and live entertainment facilities
 - Professional sports
 - College and university
 - Arenas



South Dakota State University, Brookings, SD

» Competition

 » Mitsubishi, Lighthouse, Panasonic and others
» Increasing Asian competition through U.S. integrators



LIVE EVENTS

Demand Drivers

- Fan experience must exceed living room experience
- » High definition (HD)
- Competition between venues
- Improving price/ performance of LED technology
- » Revenue generation
- Replacement cycle (systems can last from 8-12 years)
- New Stadium construction opportunities



Real Salt Lake – Sandy, Utah



HIGH SCHOOL PARK AND RECREATION (HSPR)





Morgan High School, UT



Sikeston High School, MO

HSPR

» Video and scoring systems and, message centers to

- Elementary and high schools, junior colleges
- Park and recreation departments

» Primary funding is through local sponsors and advertisers







HSPR

»Growth Drivers

- Video display adoption
- Revenue generation
- New construction
- »Competitors
 - Translux, Nevco, other smaller company manufacturers



New Braunfels High School, TX



COMMERCIAL BUSINESS UNIT



SLS Las Vegas – Las Vegas, NV



Westfield Mainplace Center, Santa Ana, CA



COMMERCIAL

- Three main areas
 - Third party advertising (outdoor)
 - •On-premise advertising (retail)
 - Custom video (Spectacular)
- Main products
 - Digital billboards
 - Message centers
 - Video display systems
 - Petroleum displays



Walmart Neighborhood Market, Springdale, AR



COMMERCIAL

Long-term growth drivers

- » Greater acceptance & increasing use
- » Effective advertising medium
- » Demand for custom video application
- » Replacement cycle (7-10 years)

Competitors

- » Message Centers Optec, Watchfire
- » Digital Billboards Watchfire, Formetco, Optotech
- » Custom Video Projects Panasonic, Mitsubishi, Sansai, Samsung/Yesco, Integrators using Asian Manufacturers



TRANSPORTATION BUSINESS UNIT



Miami-Dade International Airport



Oregon DOT, District 7



TRANSPORTATION

Three niches:

- Intelligent transportation systems (ITS)
- Airports
- Mass Transit

Competitors: Skyline, Ledstar, Telegra, SES-America, Imago, others

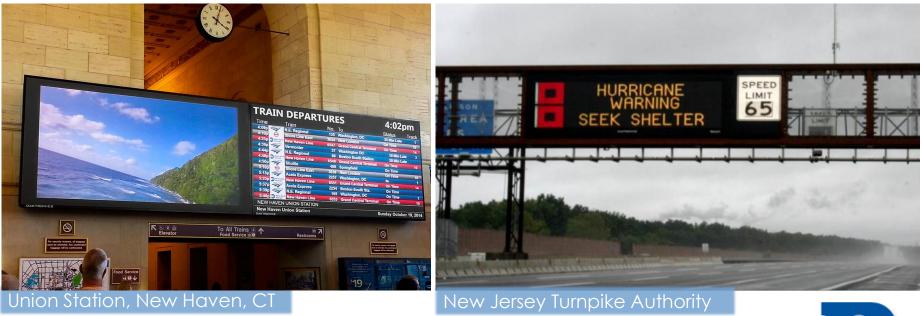


Vanguard Roadshow Demo Trailer



TRANSPORTATION

- Federal transportation bill 2015 extension in progress
- Long-term growth drivers: increasing traffic demands on constrained infrastructure, infographic communication and advertising needs





INTERNATIONAL BUSINESS UNIT



Wuxi Inter IKEA, Wuxi China



INTERNATIONAL

Main products

- » Commercial video systems
- » Sports video systems
- » Digital billboard
- » Architectural lighting
- » Transportation systems



Infrastructure

- » World-wide sales & service offices
- » International Manufacturing facilities:
 - China- architectural lighting and video displays for Asian market
 - Belgium street furniture for Third Party/Out of Home Advertising
 - Ireland transportation products

APN Australia, Melbourne, Australia



INTERNATIONAL

Growth opportunities

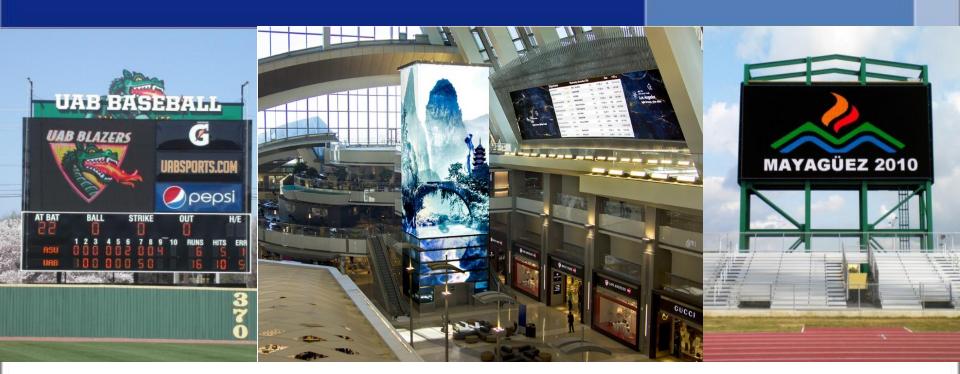
- » 3rd party advertising/Out of Home Advertising
- » Live Events facilities/sports
- » European/Middle East transportation systems
- » Increased geographical coverage
- » Competitors: Mitsubishi, Lighthouse, Panasonic, Barco and other country-specific competitors



El Corte Ingles, Madrid, Spain



DAKTRONICS



LOOKING AHEAD



ACHIEVING LONG-TERM PROFITABLE GROWTH

Continued Demand

- Out-of Home Advertising demand
- Venue competition/ HD video for sports
- Increased geographic coverage and penetration
- New product introductions
- Continued market adoption and expansion
- Replacement cycle
- Worldwide economic conditions





ACHIEVING LONG-TERM PROFITABLE GROWTH

Robust solutions and operational excellence:

- New product introductions
- Enhanced Transportation products
- Localized and customer focused products
- Ultra high resolution solutions
- Enhanced product and control system platforms
- Agile Capacity
- Continuous Process improvements
- Quality focus and warranty cost reduction



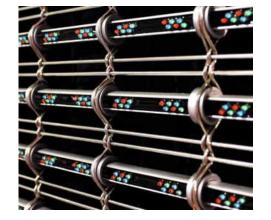
OUTLOOK TO FISCAL 16

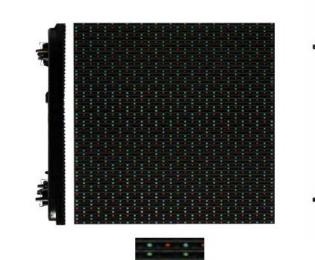
Modest revenue growth

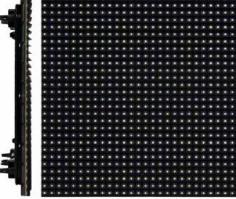
- ✓ International video display system pipeline is strong, in all regions. Transportation focus in EMEA
- ✓ Live Events demand seems similar to FY15
- Commercial higher demand expected in large video projects and modest demand increase in out of home advertising.
- Transportation opportunity for growth with funding
- ✓ HSPR continued interest in video



PRODUCTS









SURFACE-MOUNT LED MODULE



Total Event Control

An integrated display control studio allows for flexible, intuitive display control and event management.



Content Compositing

Powerful content compositing tools allow users to create broadcastquality presentations.



THROUGH-HOLE LED MODULE

Live Data Integration

Streaming data integration makes it possible to enhance graphics with live stats and information.



Media Players & Processors

Built-in media players and video processors allow for seamless delivery of a wide variety of digital media.

MODULE COMPARISON THROUGHHOLE VS. SURFACE-MOUNT LEDS

DAKTRUNILA



QUESTIONS

